



PRINCE2: 2009 Project



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Evolution, Not Revolution

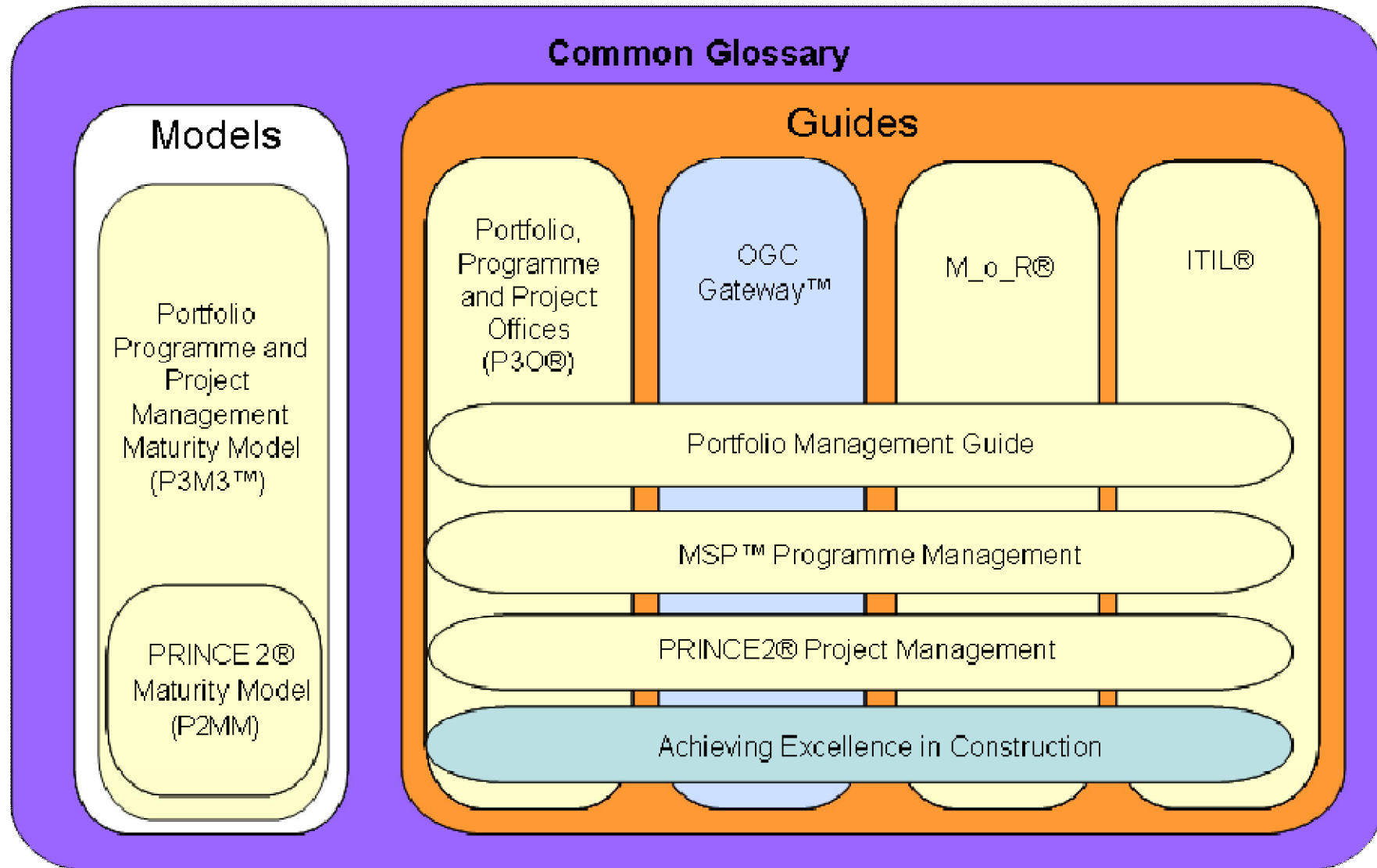
Version 4.1

Andy Murray, Outperform
PRINCE2 Lead Author

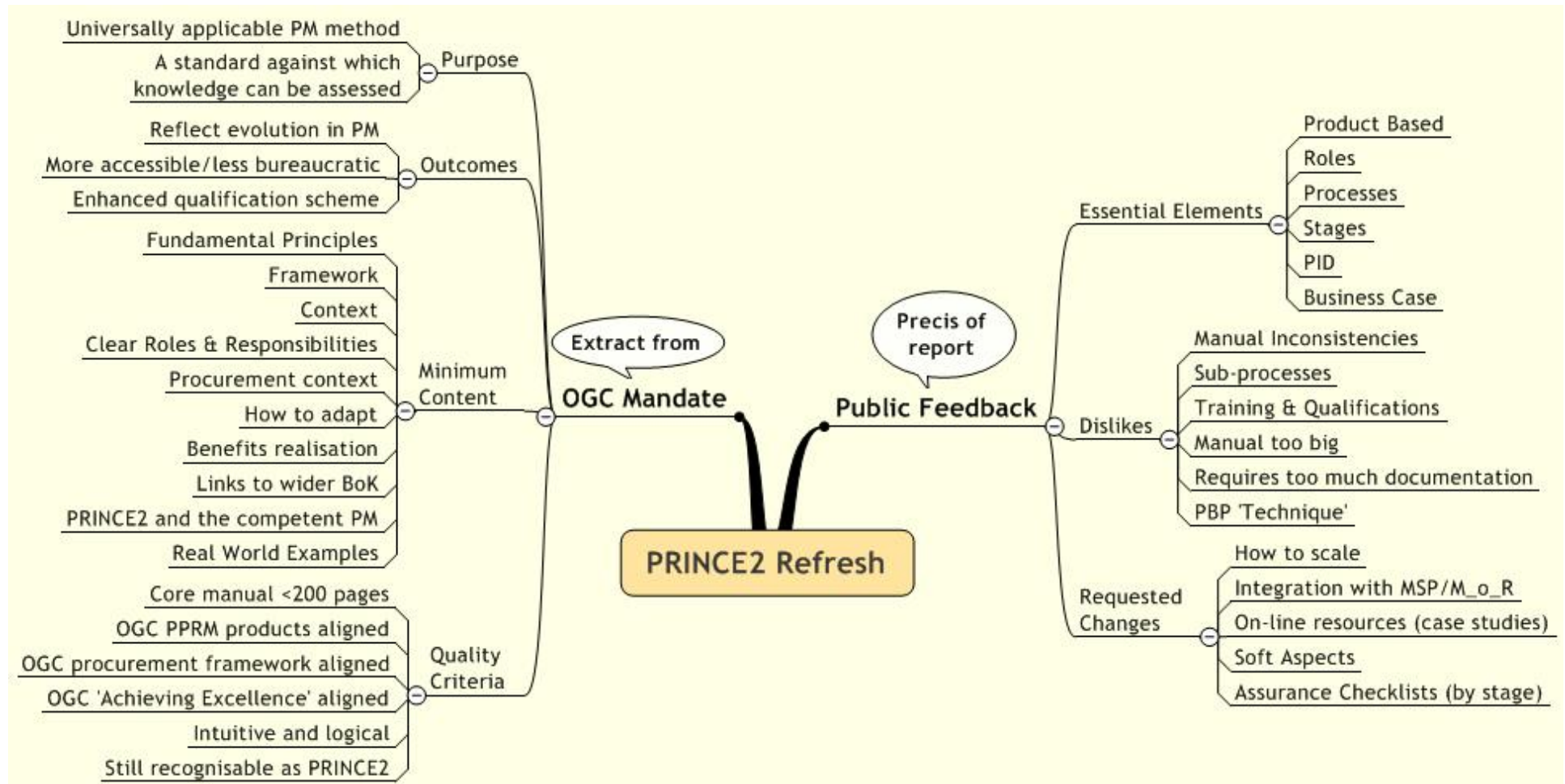
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www.best-management-practice.com/PRINCE2Register

OGC Best Practice Portfolio

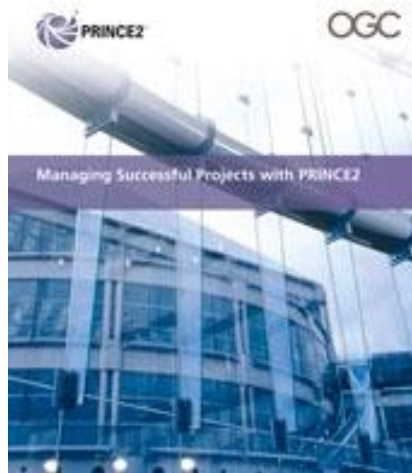


Reasons For Change - mandate



NB: Manual size limit raised to <325 (Jul 08)

PRINCE2 2009 comprises two publications



Managing:

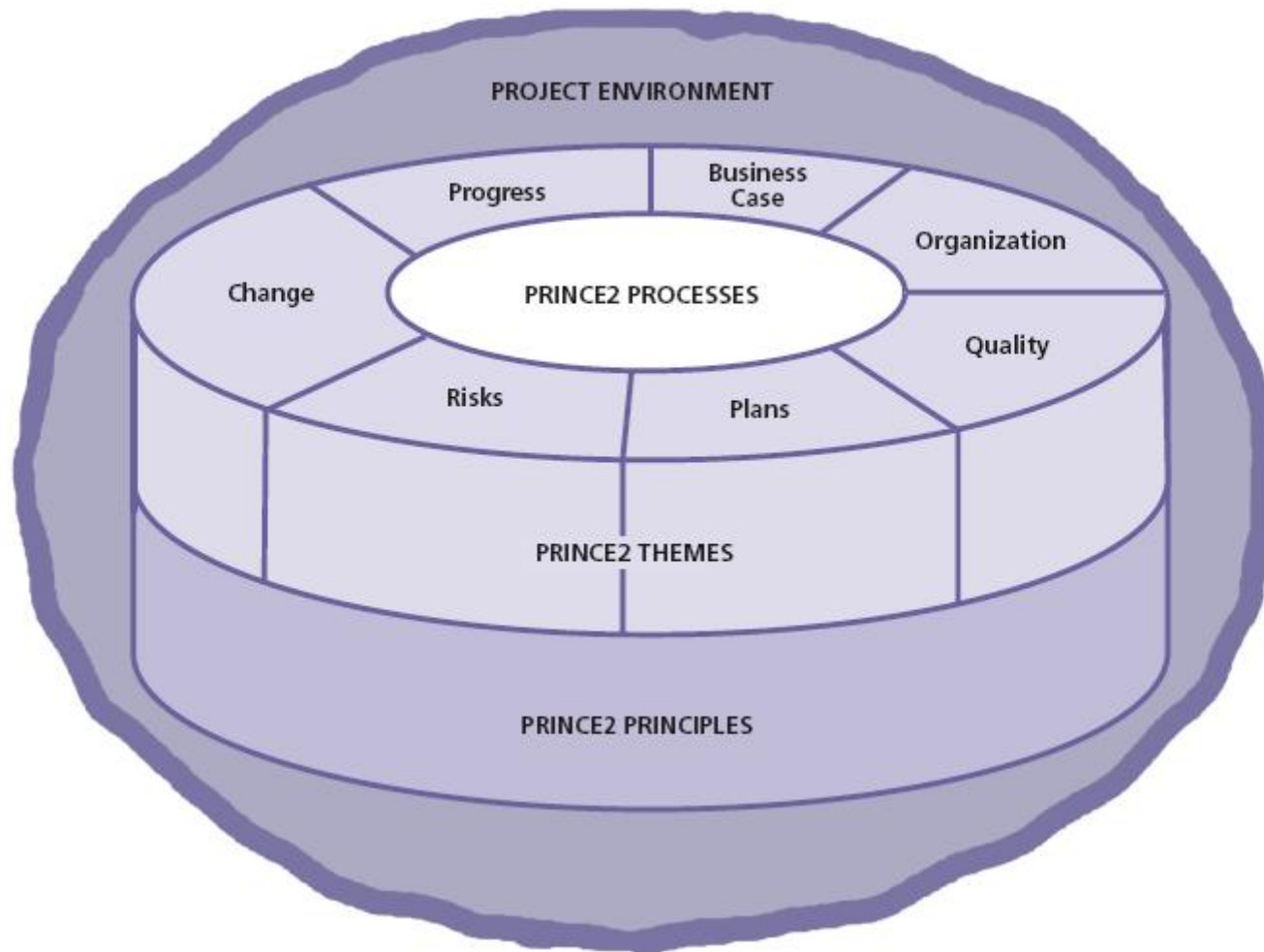
Aimed at Project Managers, Team Managers, Project Support



Directing:

Aimed at Project Board members and other senior managers

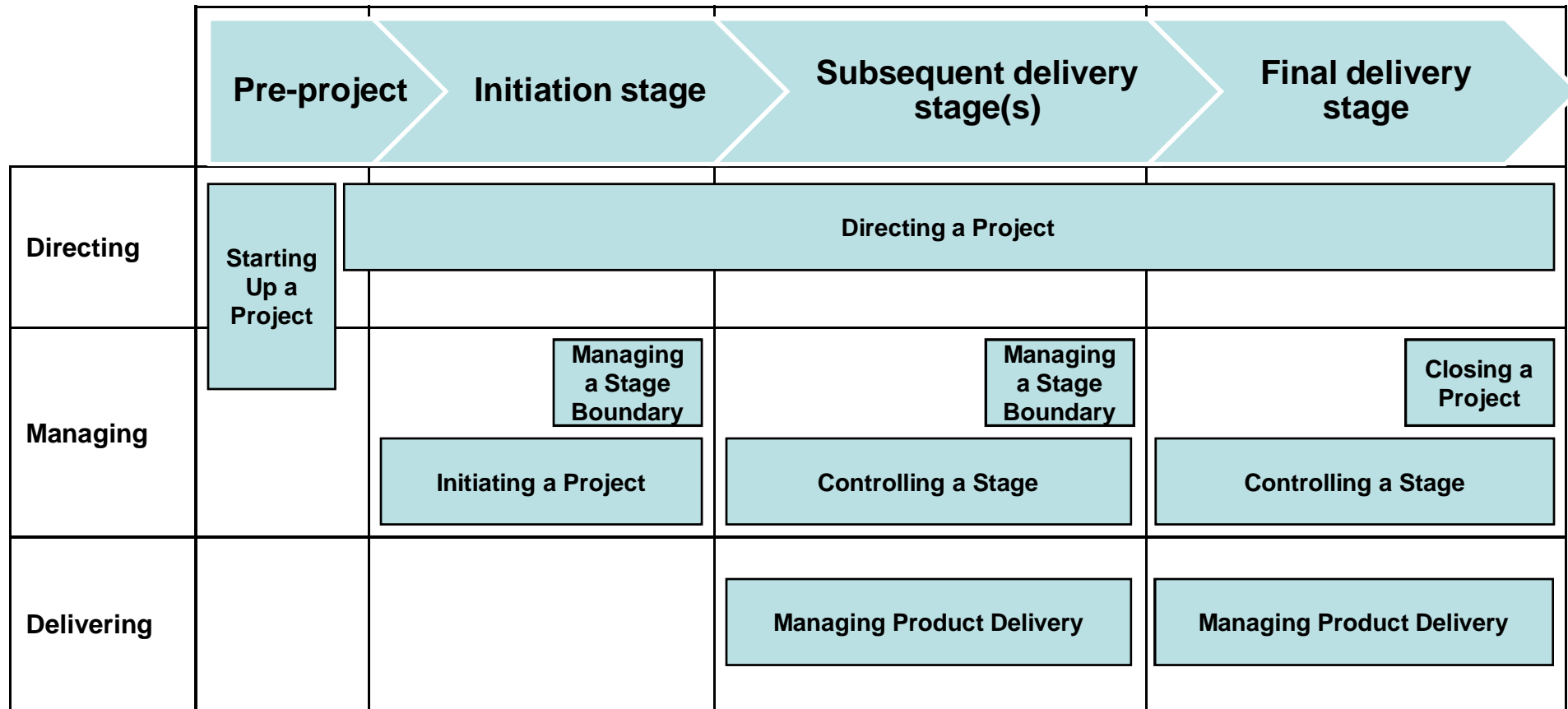
Structure of new PRINCE2



The PRINCE2 Principles

Business justification	A PRINCE2 project has continued business justification
Learn from experience	PRINCE2 project teams learn from previous experience (lessons are sought, recorded and acted upon throughout the life of the project)
Roles & responsibilities	A PRINCE2 project has defined and agreed roles and responsibilities with an organisation structure that engages the business, user and supplier stakeholder interests
Manage by stages	A PRINCE2 project is planned, monitored and controlled on a stage by stage basis
Manage by exception	A PRINCE2 project has defined tolerances for each project objective to establish limits of delegated authority
Product focus	A PRINCE2 project focuses on the definition and delivery of products, in particular their quality requirements
Tailor	PRINCE2 is tailored to suit the project's size, environment, complexity, importance, capability and risk

PRINCE2 Processes



Note:

- The Starting Up a Project process is used by both the directing and managing levels
- There should be at least two management stages, the first of which is the initiation stage.
- The Managing a Stage Boundary process is first used at the end of the initiation stage and repeated at the end of each subsequent delivery stage except the final delivery stage. It is also used to prepare exception plans, which can be done at any time including in the final stage.
- For complex or lengthy initiation the Controlling a Stage and Managing Product Delivery processes can optionally be used to manage the initiation stage

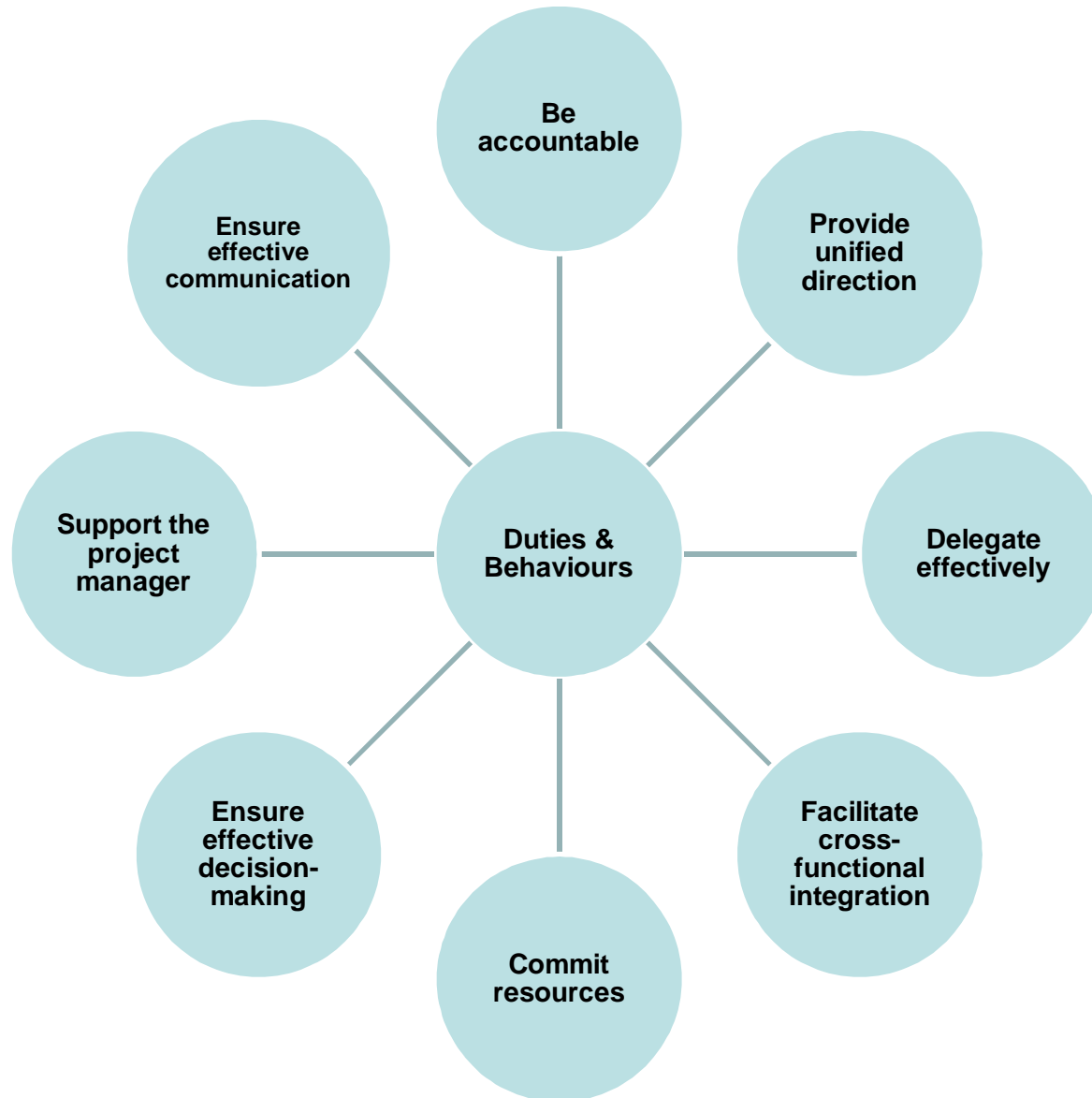
The PRINCE2 Themes

Business Case	Establish mechanisms to judge whether the project is (and remains) desirable, viable and achievable as a means to support decision-making in its continued investment.	Why?
Organisation	Define and establish the project's structure of accountability and responsibilities.	Who?
Quality	Define and implement the means by which the project will create and verify products that are fit-for-purpose.	What?
Plans	Facilitate communication and control by defining the means of delivering the products	Where and how by whom, and estimating the when and how much?
Risk	Identify, assess and control uncertainty, and as a result improve the ability of the project to succeed.	What if?
Change	Identify, assess and control any potential and approved changes to baselined objectives.	Only if?
Progress	Establish mechanisms to monitor and evaluate actual achievements with planned in order to provide a forecast for the project objectives, including its continued viability.	Where are we now? Where are we going? Should we carry on?

The Project Environment

Embedding	Tailoring
Done by the organisation to adopt PRINCE2	Done by the project team to adapt the method to the context of a specific project
Focus on: <ul style="list-style-type: none"> • process responsibility • scaling rules / guidance (e.g. score card) • Standards (templates, definitions) • training and development strategy • integration with business processes • tools • process assurance • learning lessons (corporately) 	Focus on: <ul style="list-style-type: none"> • Adapting the themes (through the strategies and controls) • Incorporating specific terms/language • Revising the Product Descriptions for the management products • Revising the role descriptions for the PRINCE2 project roles • Adjusting the processes to match the above
Guidance in PRINCE2 Maturity Model and P3O	Guidance in the Method

Directing Successful Projects using PRINCE2



Approach

- Lifecycle oriented
 - Pre-project
 - Project
 - Post-project
- Providing
 - Example agenda
 - Decision checklist
 - Role guidance by stakeholder perspective
 - Business
 - User
 - Supplier
- Focus on ‘duties & behaviours’

What changes will affect the way I manage projects?

- Less prescriptive
- Greater emphasis on seeking lessons
- Greater emphasis on product quality
- Greater emphasis on Business Case and Benefits
- Improved linkages with other OGC products
- Fewer management products – more easily scaled
- More guidance on tailoring
- Improved guidance on tolerances
- More guidance for Project Board members
- Revised approach to issues and changes
- Revised terminology

What are the implications if I already have a PRINCE2 qualification?

- 'Evolution' not 'Revolution'
- No 'transition' course or 'bridging' qualification is required
- All 2005 qualifications remain valid
- Re-registration will be against 2009

Next Steps

- Supporting products
 - Pocket book
 - Templates
 - Checklists
 - Case studies
 - Tutorials
- Updated qualification scheme
 - Revised Syllabus
 - NFER workshops
 - Independent Review
 - Pilots

PRINCE2 2009 launch
16th June 2009

Benefits of PRINCE2

- PRINCE2 can be applied to any type of project
- It provides a common vocabulary and approach
- PRINCE2 integrates easily with industry-specific models
- The product focus clarifies for all parties what the project will deliver
- PRINCE2 applies 'management by exception' providing efficient use of senior management time
- It ensures a focus on the continuing viability of the project
- PRINCE2 provides explicit understanding of roles and responsibilities so everyone can answer what is expected of them and what is expected of others

Any Questions?



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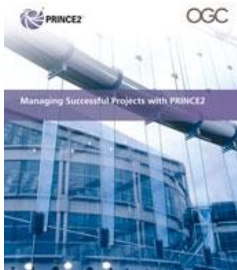
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Speaker Profile – Andy Murray



- Andy Murray is a Chartered Director and PRINCE2 Registered Consultant, having worked in the field of Projects and Programmes for over 15 years.
- He is currently a director of Outperform UK Ltd (www.outperform.co.uk), an Accredited Consultancy Organisation (ACO) licensed to consult in the OGC's best practice trilogy of PRINCE2™, MSP and M_o_R®.
- Andy was an early adopter of PRINCE2™, back in 1997, and has been helping organisations implement and gain value from PRINCE2™ ever since. He has helped implement PRINCE2™ in numerous organisations in more than a dozen countries.
- Andy has been using maturity models as a consulting aid for more than five years, since they help diagnose an organisation's strengths and weaknesses, prioritise improvement initiatives and measure progress. Andy has used the OGC's PRINCE2™ Maturity Model (P2MM) and Portfolio, Programme and Project Management Maturity Model (P3M3) as a means to both benchmark organisations via the APM Group assessment process and to define improvement plans.
- Andy is the co-author the P2MM Guide - published in July 2007 by TSO.
- Andy is the Lead Author for PRINCE2 2009.

PRINCE2 2009 Corporate Briefing



**By
PRINCE2
Lead
Author**

Does your organisation use PRINCE2?

Do you want to know what improvement you should expect to see corporately from converting to the updated method?

Do you want to know what you need to do corporately to update to the new method?

Are you a Head of [projects / project management / PPM, PPM profession], PMO Manager or Centre of Excellence Manager?

If the answer to the above questions are 'yes', then Outperform's PRINCE2 2009 Corporate Briefing is for you. This half day event is designed for those senior managers who are responsible for project/programme within their organisation.

The event will include:

- Overview of the key changes to PRINCE2 2009
- Case Studies on embedding PRINCE2 2009
- Exploration of what organisations need to change to get full value from PRINCE2 2009
- Getting the most from the new "**Directing Successful Projects using PRINCE2**"
- The Business Case for change
- Q&A session with [PRINCE2 2009 Lead Author, Andy Murray](#).
- 3 course lunch
- Networking with peers
- Membership of PPM Thought Leader Club.

Visit www.outperform.co.uk for prices and schedule